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1.1. BUSINESS OVERVIEW

In the following sections of chapter 1, a reconciliation between reported and adjusted financial statements is presented, there are also comments in relation to the consolidated statement of financial position and consolidated statement of cash flows. A dividend policy is provided too. Business results are commented within the investor presentation which can be found on our webpages at following link http://investor.kofola.cz/en/investor-2/reports-and-presentations/investor-presentations/.

The description of financial performance and financial position of Kofola Group should be read along with the financial statements and with other financial information contained in the attached consolidated financial statements. The Board of Directors is presenting and commenting on the consolidated financial results adjusted for one-off events.

1.1.1 ADJUSTED CONSOLIDATED FINANCIAL RESULTS

Adjusted consolidated financial results	9M21	One-off adjustments	9M21 adjusted
	CZK'000 000	CZK'000 000	CZK'000 000
Revenue	5,067.7	-	5,067.7
Cost of sales	(2,767.9)	-	(2,767.9)
Gross profit	2,299.8	-	2,299.8
Selling, marketing and distribution costs	(1,507.3)	-	(1,507.3)
Administrative costs	(344.4)	-	(344.4)
Other operating income/(costs), net	84.3	(3.6)	80.7
Operating profit/(loss)	532.4	(3.6)	528.8
Depreciation and amortisation	465.0	(7.4)	457.6
EBITDA	997.4*	(11.0)	986.4**
Finance income/(costs), net	(119.0)	3.6	(115.4)
Income tax	(126.0)	1.8	(124.2)
Profit/(loss) for the period	287.4	1.8	289.2
- attributable to owners of Kofola ČeskoSlovensko a.s.	292.9	1.8	294.7

^{*} EBITDA refers to operating profit/(loss) plus depreciation and amortisation.

The result of the Kofola Group for the nine-month period ended 30 September 2021 was affected by the following one-off items:

In Other operating income/(costs), net:

- Costs connected with the earlier termination of rental contracts of CZK 2.1 million (Fresh & Herbs segment).
- Costs connected with the maintenance of closed Grodzisk Wielkopolski plant of CZK 2.0 million (Fresh & Herbs segment).
- The impairment of Property, plant and equipment of CZK 1.7 million (Fresh & Herbs segment) and release of impairment of CZK 0.8 million (CzechoSlovakia segment).
- Restructuring costs of CZK 1.2 million (Fresh & Herbs segment).
- Costs arising on integration of acquired subsidiaries of CZK 0.3 million (CzechoSlovakia segment).
- Advisory costs CzechoSlovakia segment incurred costs of CZK 0.2 million.
- Net gain on sold items of Property, plant and equipment of CZK 10.3 million recognized in all business segments (mainly CzechoSlovakia).

In Finance income/(costs), net:

• Net loss from bonds sold of CZK 3.6 million.

^{**} Adjusted EBITDA refers to EBITDA adjusted for the effects of events and transactions that are non-recurring, extraordinary or unusual in nature, including in particular results from the sale of non-current assets and financial assets, costs not arising from ordinary operations, such as those associated with the impairment of property, plant and equipment, financial assets, goodwill and intangible assets, relocation costs and the costs of Group layoffs.



Adjusted consolidated financial results	9M20	One-off adjustments	9M20 adjusted
	CZK'000 000	CZK'000 000	CZK'000 000
Revenue	4,833.4	-	4,833.4
Cost of sales	(2,562.7)	-	(2,562.7)
Gross profit	2,270.7	-	2,270.7
Selling, marketing and distribution costs	(1,527.5)	-	(1,527.5)
Administrative costs	(316.4)	-	(316.4)
Other operating income/(costs), net	(72.9)	100.7	27.8
Operating profit/(loss)	353.9	100.7	454.6
Depreciation and amortisation	460.5	(9.3)	451.2
EBITDA	814.4*	91.4	905.8**
Finance income/(costs), net	(31.5)	0.1	(31.4)
Income tax	(108.0)	(2.0)	(110.0)
Profit/(loss) for the period	214.4	98.8	313.2
- attributable to owners of Kofola ČeskoSlovensko a.s.	224.1	98.8	322.9

^{*} EBITDA refers to operating profit/(loss) plus depreciation and amortisation.

The result of the Kofola Group for the nine-month period ended 30 September 2020 was affected by the following one-off items:

In Other operating income/(costs), net:

- The impairment of CZK 35.4 million related to the production of UGO bottles (Fresh & Herbs segment).
- Restructuring costs (mainly payroll expenses) in CzechoSlovakia segment of CZK 33.0 million and in Fresh & Herbs segment of CZK 3.2 million.
- Costs connected with the maintenance of closed Grodzisk Wielkopolski plant of CZK 13.7 million (Fresh & Herbs segment).
- Advisory costs CzechoSlovakia segment incurred costs of CZK 13.1 million.
- Costs for support of the parties impacted by COVID-19 of CZK 5.9 million, e.g. #zlasky (CzechoSlovakia segment).
- Costs arising on integration of newly acquired subsidiaries of CZK 4.4 million (CzechoSlovakia segment).
- Costs arising on merger between LEROS and Espresso (Fresh & Herbs segment) of CZK 1.8 million.
- Net gain on sold items of Property, plant and equipment of CZK 9.8 million recognized in all business segments (mainly CzechoSlovakia).

^{**} Adjusted EBITDA refers to EBITDA adjusted for the effects of events and transactions that are non-recurring, extraordinary or unusual in nature, including in particular results from the sale of non-current assets and financial assets, costs not arising from ordinary operations, such as those associated with the impairment of property, plant and equipment, financial assets, goodwill and intangible assets, relocation costs and the costs of Group layoffs.



Adjusted consolidated financial results	9M21	9M20	Change	Change
	CZK'000 000	CZK'000 000	CZK'000 000	
Revenue	5,067.7	4,833.4	234.3	4.8%
Cost of sales	(2,767.9)	(2,562.7)	(205.2)	8.0%
Gross profit	2,299.8	2,270.7	29.1	1.3%
Selling, marketing and distribution costs	(1,507.3)	(1,527.5)	20.2	(1.3%)
Administrative costs	(344.4)	(316.4)	(28.0)	8.8%
Other operating income/(costs), net	80.7	27.8	52.9	190.3%
Operating profit/(loss)	528.8	454.6	74.2	16.3%
EBITDA	986.4	905.8	80.6	8.9%
Finance income/(costs), net	(115.4)	(31.4)	(84.0)	267.5%
Income tax	(124.2)	(110.0)	(14.2)	12.9%
Profit/(loss) for the period	289.2	313.2	(24.0)	(7.7%)
- attributable to owners of Kofola ČeskoSlovensko a.s.	294.7	322.9	(28.2)	(8.7%)

1.1.2 FINANCIAL POSITION

ASSETS

Property, plant and equipment decreased mainly as a net result of additions (including lease additions) of CZK 308.6 million, depreciation charge of CZK 410.5 million and downward FX revaluation of foreign subsidiaries' assets of CZK 46.6 million. The most significant additions realized by the Group in 9M21 were represented by investments into the production machinery, returnable packages, vehicles and assets arising as a result of the lease capitalization.

Intangible assets decreased mainly as a result of amortization expense of CZK 60.3 million.

Other non-current assets contain mainly prepayments, deferred expenses and receivable from derivatives. The decrease is attributable mainly to the decrease of the receivable related to the government grant due to management decision not to utilize the entitlement from the government grant in relation to the new administrative premises. However, the management still plans to continue with the project. Decrease of the balance was also caused by the sale of bonds.

Trade and other receivables increased mainly due to higher trade receivables.

Inventories increased due to seasonality and also due to increased material prices.

LIABILITIES

Decrease of Bank credits and loans is a result of regular repayments and also a repayment of the Group's overdraft.

The Group's provisions remained flat which is a net result of payment of annual employee bonuses and creation of the provision for employee bonuses related to 2021.

Decrease of other non-current liabilities is connected with the release of the receivable from the government grant (as described above).

Trade and other payables increased due to higher trade payables and higher advances received for the returnable packages.

The Group's consolidated Net debt (calculated as total non-current and current liabilities relating to credits, loans, leases and other debt instruments less cash and cash equivalents) amounted to CZK 3,200.5 million as at 30 September 2021, which represents a decrease of CZK 647.8 million compared to CZK 3,848.3 million as at 31 December 2020.

The Group's consolidated Net debt / Adjusted LTM EBITDA as at 30 September 2021 was of 2.9 (as of 31 December 2020: 3.7). The balance is influenced by the fact that the dividend payment is to be executed in 4Q21.

As of 30 September 2021, the Group obtained a bank waiver for the breach of covenant Debt service coverage ratio.

1.1.3 CASHELOWS

Increase of Cash flows from operating activities is attributable to the favourable results in 9M21.

Increase of Cash flows from investing activities results mainly from acquisition of ONDRÁŠOVKA and Karlovarská Korunní in 9M20. The Group has also significantly cut CAPEX for 2021 as a reaction to COVID-19 pandemic.



Lower Cash flows from financing activities result mainly from loan received for the acquisition of ONDRÁŠOVKA and Karlovarská Korunní in 9M20. The amount of dividends paid in 9M21 of CZK 13.1 million represents the withholding tax that was due in January 2021.

1.1.4 DIVIDEND POLICY

On 21 October 2021, the Board of Directors of the Company approved the Company's dividend policy for the periods 2021 to 2023. The intention of the Board of Directors is to maintain the current trend and distribute approximately CZK 300 million to shareholders in each financial year. This currently represents approximately CZK 13.46 per share before tax. The realisation of this intention is conditional on sufficient funds being available for distribution (distributable resources) without jeopardising the Company's financial stability. This dividend policy will be announced at General Meeting planned on 29 November 2021.



INTERIM CONSOLIDATED FINANCIAL STATEMENTS 9M 202° KOFOLA ČESKOSLOVENSKO A.S. (UNAUDITED)



1.1. CONSOLIDATED STATEMENT OF PROFIT OR LOSS

for the nine-month period ended 30 September 2021 and 30 September 2020 in CZK thousand.

Consolidated statement of profit or loss	Note	9M21	9M20	3Q21	3Q20
		CZK'000	CZK'000	CZK'000	CZK'000
Revenue	4.2	5,067,706	4,833,406	2,114,035	2,080,483
Cost of sales	4.3	(2,767,877)	(2,562,697)	(1,073,231)	(1,000,909)
Gross profit	_	2,299,829	2,270,709	1,040,804	1,079,574
Selling, marketing and distribution costs	4.3	(1,507,337)	(1,527,476)	(577,754)	(579,565)
Administrative costs	4.3	(344,432)	(316,391)	(122,623)	(105,277)
Other operating income	4.4	103,809	48,824	34,410	18,806
Other operating expenses	4.5	(19,502)	(86,400)	(5,261)	(19,964)
Impairment	4.10	-	(35,399)	-	-
Operating profit/(loss)	_	532,367	353,867	369,576	393,574
Finance income	4.6	694	60,687	75	15,052
Finance costs	4.7	(119,654)	(92,204)	(35,089)	(27,341)
Profit/(loss) before income tax	_	413,407	322,350	334,562	381,285
Income tax (expense)/benefit	4.8	(126,009)	(108,005)	(72,615)	(77,097)
Profit/(loss) for the period	1.2	287,398	214,345	261,947	304,188
Attributable to:	_				
Owners of Kofola ČeskoSlovensko a.s.	1.5	292,914	224,086	262,144	306,536
Non-controlling interests	1.5	(5,516)	(9,741)	(197)	(2,348)
Earnings/(loss) per share for profit/(loss) attributable					
to the ordinary equity holders of the Company (in CZK) Basic earnings/(loss) per share	4.9	13.14	10.05	11.76	13.75

The above consolidated statement of profit or loss should be read in conjunction with the accompanying notes.

In accordance with IAS 34 as adopted by EU



1.2. CONSOLIDATED STATEMENT OF OTHER COMPREHENSIVE INCOME

for the nine-month period ended 30 September 2021 and 30 September 2020 in CZK thousand.

Consolidated statement of other comprehensive income	Note	9M21	9M20	3Q21	3Q20
		CZK'000	CZK'000	CZK'000	CZK'000
Profit/(loss) for the period	1.1	287,398	214,345	261,947	304,188
Other comprehensive income					
Items that may be reclassified to profit or loss:					
Exchange differences		(31,806)	71,497	2,493	22,632
Exchange differences on translation of foreign subsidiaries		(31,806)	71,497	2,493	22,632
Derivatives accounted through Other comprehensive income		46,870	(20,520)	20,762	2,843
Derivatives - Cash flow hedges		57,864	(25,333)	25,632	3,510
Deferred tax from Cash flow hedges	4.8	(10,994)	4,813	(4,870)	(667)
Other comprehensive income/(loss) for the period, net of tax		15,064	50,977	23,255	25,475
Total comprehensive income/(loss) for the period	1.5	302,462	265,322	285,202	329,663
Attributable to:					
Owners of Kofola ČeskoSlovensko a.s.	1.5	307,978	275,063	285,399	332,011
Non-controlling interests	1.5	(5,516)	(9,741)	(197)	(2,348)

The above consolidated statement of other comprehensive income should be read in conjunction with the accompanying notes.

In accordance with IAS 34 as adopted by EU



1.3. CONSOLIDATED STATEMENT OF FINANCIAL POSITION

as at 30 September 2021 and 31 December 2020 in CZK thousand.

CZK 000	Assets	Note	30.9.2021	31.12.2020
Non-current assets 5,369,764 5,683,537 Property, plant and equipment 4.10 3,276,594 3,448,570 Goodwill 4.11 648,199 647,019 Intangible assets 4.11 1,277,464 1,339,224 Other receivables 28,799 40,073 Deferred tax assets 28,799 40,073 Inventories 628,653 519,192 Trade and other receivables 10,874 7,211 Income tax receivables 1 621,865 543,829 Income tax receivables 1 621,866 543,829 Income tax receivables 1 621,802 543,829 Income tax receivables 1 621,802 621,802 Itabilities and equity 80 1,600,907 <t< th=""><th></th><th></th><th></th><th></th></t<>				
Goodwill 4.11 648,199 647,019 Intangible assets 4.11 1,272,464 1,339,224 Other receivables 143,708 208,651 Deferred tax assets 28,799 40,073 Current assets 28,799 40,073 Current assets 28,653 519,192 Inventories 628,653 519,192 Trade and other receivables 10,874 7,211 Cash and cash equivalents 14 261,826 543,839 Total assets 7,532,483 7,537,249 Total assets 15 1,660,917 1,338,391 Total assets 15 1,660,917 1,338,391 Share capital 15 1,660,917 1,338,391 Share capital 15 1,962,871 1,14,597 Other reserves 15 2,962,971 1,195,277 Other reserves 15 2,498,393 2,449,921 Foreign currency translation reserve 15 2,498,393 2,499,921 Retained earnings/(Accumulated de	Non-current assets			
Intangible assets 4.11 1,272,464 1,339,224 Other receivables 143,008 208,651 Deferred ta assets 28,799 40,073 Current assets 2,162,719 1,853,712 Inventories 628,653 519,192 Trade and other receivables 10,874 7,211 Income tax receivables 10,874 7,537,248 Total assets 7,532,483 7,537,249 Total assets 7,532,483 7,537,249 Equity attributable to owners of Kofola ČeskoSlovensko a.s. 1,5 1,609,17 1,338,391 Share capital 1,5 1,114,597 <	Property, plant and equipment	4.10	3,276,594	3,448,570
Other receivables 143,708 20,651 Deferred tax assets 2,162,719 1,853,712 Current assets 2,162,719 1,853,712 Inventories 628,653 519,192 Trade and other receivables 901,366 783,420 Income tax receivables 14 621,826 543,889 Total assets 7,532,483 7,537,249 Liabilities and equity Note 30,9,2021 31,12,2020 Equity attributable to owners of Kofola ČeskoSlovensko a.s. 15 1,660,917 1,338,391 Share capital 15 1,114,597 1,114,597 1,114,597 1,114,597 Share permium and capital reorganisation reserve 15 1,602,871 1,1962,871	Goodwill	4.11	648,199	647,019
Deferred tax assets 28,799 40,073 Current assets 2,162,719 1,853,712 Inventories 628,653 519,192 Trade and other receivables 901,366 783,420 Income tax receivables 10,874 7,211 Cash and cash equivalents 14 612,826 543,889 Total assets Note 30,92021 31,12,200 Liabilities and equity Note 30,92021 31,12,200 Equity attributable to owners of Kofola ČeskoSlovensko a.s. 15 1,660,917 1,338,391 Share capital 15 1,114,597 1,114,597 Share premium and capital reorganisation reserve 15 1,962,871 1,962,871 Other reserves 15 2,498,293 2,449,921 Foreign currency translation reserve 15 (2,498,293) 2,449,921 Foreign currency translation reserve 15 (37,333) (490,151) Retained earnings/(Accumulated deficit) 15 36,715 33,199 Total equity 15 3,54,397 3,993,268 <td>Intangible assets</td> <td>4.11</td> <td>1,272,464</td> <td>1,339,224</td>	Intangible assets	4.11	1,272,464	1,339,224
Current assets 2,162,719 1,853,712 Inventories 628,653 519,192 Trade and other receivables 10,874 7,211 Lach and cash equivalents 14 621,826 543,889 Total assets 7,532,483 7,537,249 Liabilities and equity Note 30,9.2021 31,12.2020 Equity attributable to owners of Kofola ČeskoSlovensko a.s. 15 1,660,917 1,338,391 Share capital 15 1,114,597<	Other receivables		143,708	208,651
Inventories	Deferred tax assets		28,799	40,073
Trade and other receivables 901,366 783,420 Income tax receivables 10,874 7,211 Cosh and cash equivalents 14 621,826 543,889 Total assets 7,532,483 7,537,249 Liabilities and equity Note 30,9,2021 31,12,2020 Equity attributable to owners of Kofola ČeskoSlovensko a.s. 15 1,660,917 1,338,391 Share capital 15 1,114,597	Current assets		2,162,719	1,853,712
Income tax receivables	Inventories		628,653	519,192
Cash and cash equivalents 14 621,826 543,889 Total assets 7,532,483 7,537,249 Liabilities and equity Note 30,9,2021 31,12,2020 Equity attributable to owners of Kofola ČeskoSlovensko a.s. 1.5 1,660,917 1,338,391 Share capital 1.5 1,114,597 1,145,597 1,145,697 1,145,697 1,145,697 1,145,997 1,449,215 2,499,393 2,24,297,291 2,499,293 2,449,291 3,54,297 3,554,397	Trade and other receivables		901,366	783,420
Total assets Note 30.9.2021 31.12.2020 Liabilities and equity Note 30.9.2021 31.12.2020 Equity attributable to owners of Kofola ČeskoSlovensko a.s. 1.5 1,660,917 1,338,391 Share capital 1.5 1,114,597 1,114,597 Share premium and capital reorganisation reserve 1.5 (1,962,871) (1,962,871) Other reserves 1.5 2,498,393 2,449,291 Foreign currency translation reserve 1.5 2,2498,393 2,449,291 Foreign currency translation reserve 1.5 2,82,661 60,067 Own shares 1.5 (477,333) (490,151) Retained earnings/(Accumulated deficit) 1.5 459,870 166,828 Equity attributable to non-controlling interests 1.5 3(36,715) 31,199 Total equity 1.5 1,624,202 1,307,192 Non-current liabilities 3,554,397 3,993,268 Bank credits and loans 4.12 2,900,697 3,252,207 Chrishilities 18,516 91,390 <t< td=""><td>Income tax receivables</td><td></td><td>10,874</td><td>7,211</td></t<>	Income tax receivables		10,874	7,211
Liabilities and equity Note 30,9,2021 31,12,2020 Equity attributable to owners of Kofola ČeskoSlovensko a.s. 1.5 1,660,917 1,338,391 Share capital 1.5 1,114,597 1,14,99,21 1,15 1,60,65 1,60,65 <t< td=""><td>Cash and cash equivalents</td><td>1.4</td><td>621,826</td><td>543,889</td></t<>	Cash and cash equivalents	1.4	621,826	543,889
Equity attributable to owners of Kofola ČeskoSlovensko a.s. 1.5 1,660,917 1,338,391 Share capital 1.5 1,114,597 1,114,597 Share premium and capital reorganisation reserve 1.5 (1,962,871) (1,962,871) Other reserves 1.5 (2,498,393) 2,449,921 Foreign currency translation reserve 1.5 28,261 60,067 Own shares 1.5 (477,333) (490,151) Retained earnings/(Accumulated deficit) 1.5 459,870 166,828 Equity attributable to non-controlling interests 1.5 (36,715) (31,199) Total equity 1.5 1,624,202 1,307,192 Non-current liabilities 3,554,397 3,993,268 Bank credits and loans 4.12 2,900,697 3,252,207 Lease liabilities 41,741 41,311 Other liabilities 18,516 91,390 Deferred tax liabilities 286,731 285,984 Current liabilities 41,4021 132,422 Provisions 63,803 66,865 <td>Total assets</td> <td></td> <td>7,532,483</td> <td>7,537,249</td>	Total assets		7,532,483	7,537,249
Equity attributable to owners of Kofola ČeskoSlovensko a.s. 1.5 1,660,917 1,338,391 Share capital 1.5 1,114,597 1,114,597 Share premium and capital reorganisation reserve 1.5 (1,962,871) (1,962,871) Other reserves 1.5 (2,498,393) 2,449,921 Foreign currency translation reserve 1.5 28,261 60,067 Own shares 1.5 (477,333) (490,151) Retained earnings/(Accumulated deficit) 1.5 459,870 166,828 Equity attributable to non-controlling interests 1.5 (36,715) (31,199) Total equity 1.5 1,624,202 1,307,192 Non-current liabilities 3,554,397 3,993,268 Bank credits and loans 4.12 2,900,697 3,252,207 Lease liabilities 41,741 41,313 Other liabilities 18,516 91,390 Deferred tax liabilities 286,731 285,984 Current liabilities 41,4021 132,422 Provisions 63,803 66,865 <td>A 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1</td> <td></td> <td>20.0.004</td> <td>24 42 222</td>	A 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		20.0.004	24 42 222
Equity attributable to owners of Kofola ČeskoSlovensko a.s. 1.5 1,660,917 1,338,391 Share capital 1.5 1,114,597 1,114,597 Share premium and capital reorganisation reserve 1.5 (1,962,871) (1,962,871) Other reserves 1.5 2,498,393 2,449,921 Foreign currency translation reserve 1.5 (477,333) (490,151) Retained earnings/(Accumulated deficit) 1.5 459,870 166,828 Equity attributable to non-controlling interests 1.5 (36,715) (31,199) Total equity 1.5 1,624,202 1,307,192 Non-current liabilities 3,554,397 3,993,268 Bank credits and loans 4.12 2,900,697 3,252,207 Lease liabilities 306,712 322,372 Provisions 41,741 41,315 Other liabilities 2,853,884 2,856,884 Current liabilities 2,353,884 2,236,788 Bank credits and loans 4.12 470,856 685,157 Lease liabilities 412 470,856	Liabilities and equity	Note		
Share capital 1.5 1,114,597 1,114,597 Share premium and capital reorganisation reserve 1.5 (1,962,871) (1,962,871) Other reserves 1.5 2,498,393 2,449,921 Foreign currency translation reserve 1.5 28,261 60,067 Own shares 1.5 (477,333) (490,151) Retained earnings/(Accumulated deficit) 1.5 459,870 166,828 Equity attributable to non-controlling interests 1.5 (36,715) (31,199) Total equity 1.5 1,624,202 1,307,192 Non-current liabilities 3,554,397 3,993,268 Bank credits and loans 4.12 2,900,697 3,252,207 Lease liabilities 41,741 41,315 306,712 322,372 Provisions 41,741 41,315 286,731 285,984 Current liabilities 2,867,311 285,984 2,236,789 Bank credits and loans 4.12 470,856 685,157 Lease liabilities 41,4021 132,422 <td< td=""><td></td><td></td><td></td><td></td></td<>				
Share premium and capital reorganisation reserve 1.5 (1,962,871) (1,962,871) Other reserves 1.5 2,498,393 2,449,921 Foreign currency translation reserve 1.5 28,261 60,067 Own shares 1.5 (477,333) (490,151) Retained earnings/(Accumulated deficit) 1.5 36,715) 31,199 Total equity 1.5 1,624,202 1,307,192 Non-current liabilities 3,554,397 3,993,268 Bank credits and loans 4.12 2,900,697 3,252,207 Lease liabilities 306,712 322,372 Provisions 41,741 41,315 Other liabilities 286,731 285,984 Current liabilities 2,353,884 2,236,789 Bank credits and loans 4.12 470,856 685,157 Lease liabilities 2,353,884 2,236,789 Provisions 63,803 66,865 Trade and other payables 1,639,527 1,320,878 Income tax liabilities 5,908,281 6,230,057 </td <td></td> <td>1.5</td> <td><u> </u></td> <td></td>		1.5	<u> </u>	
Other reserves 1.5 2,498,393 2,449,921 Foreign currency translation reserve 1.5 28,261 60,067 Own shares 1.5 (477,333) (490,151) Retained earnings/(Accumulated deficit) 1.5 459,870 166,828 Equity attributable to non-controlling interests 1.5 (36,715) (31,199) Total equity 1.5 1,624,202 1,307,192 Non-current liabilities 3,554,397 3,993,268 Bank credits and loans 4.12 2,900,697 3,252,207 Lease liabilities 306,712 322,372 Provisions 41,741 41,315 Other liabilities 18,516 91,390 Deferred tax liabilities 286,731 285,984 Current liabilities 2,353,884 2,236,789 Bank credits and loans 4.12 470,856 685,157 Lease liabilities 144,021 132,422 Provisions 63,803 66,865 Trade and other payables 1,639,527 1,320,878	•			
State Content Conten			* * * * * * * * * * * * * * * * * * * *	
Own shares 1.5 (477,333) (490,151) Retained earnings/(Accumulated deficit) 1.5 459,870 166,828 Equity attributable to non-controlling interests 1.5 (36,715) (31,199) Total equity 1.5 1,624,202 1,307,192 Non-current liabilities 3,554,397 3,993,268 Bank credits and loans 4.12 2,900,697 3,252,207 Lease liabilities 306,712 322,372 Provisions 41,741 41,315 Other liabilities 286,731 285,984 Current liabilities 286,731 285,984 Equity attributable to non-controlling interests 4.12 470,856 685,157 Lease liabilities 63,803 66,865 Trade and other payables 1,639,527 1,320,878 Income tax liabilities 5,908,281	Other reserves			
Retained earnings/(Accumulated deficit) 1.5 459,870 166,828 Equity attributable to non-controlling interests 1.5 (36,715) (31,199) Total equity 1.5 1,624,202 1,307,192 Non-current liabilities 3,554,397 3,993,268 Bank credits and loans 412 2,900,697 3,252,207 Lease liabilities 306,712 322,372 Provisions 41,741 41,315 Other liabilities 18,516 91,390 Deferred tax liabilities 286,731 285,984 Current liabilities 2,353,884 2,236,789 Bank credits and loans 412 470,856 685,157 Lease liabilities 144,021 132,422 Provisions 63,803 66,865 Trade and other payables 1,639,527 1,320,878 Income tax liabilities 35,677 31,467 Total liabilities 5,908,281 6,230,057	Foreign currency translation reserve		•	60,067
Equity attributable to non-controlling interests 1.5 (36,715) (31,199) Total equity 1.5 1,624,202 1,307,192 Non-current liabilities 3,554,397 3,993,268 Bank credits and loans 4.12 2,900,697 3,252,207 Lease liabilities 306,712 322,372 Provisions 41,741 41,315 Other liabilities 18,516 91,390 Deferred tax liabilities 286,731 285,984 Current liabilities 2,353,884 2,236,789 Bank credits and loans 4.12 470,856 685,157 Lease liabilities 144,021 132,422 Provisions 63,803 66,865 Trade and other payables 1,639,527 1,320,878 Income tax liabilities 35,677 31,467 Total liabilities 5,908,281 6,230,057	Own shares		• • •	(490,151)
Total equity 1.5 1,624,202 1,307,192 Non-current liabilities 3,554,397 3,993,268 Bank credits and loans 4.12 2,900,697 3,252,207 Lease liabilities 306,712 322,372 Provisions 41,741 41,315 Other liabilities 18,516 91,390 Deferred tax liabilities 286,731 285,984 Current liabilities 2,353,884 2,236,789 Bank credits and loans 4.12 470,856 685,157 Lease liabilities 144,021 132,422 Provisions 63,803 66,865 Trade and other payables 1,639,527 1,320,878 Income tax liabilities 35,677 31,467 Total liabilities 5,908,281 6,230,057	Retained earnings/(Accumulated deficit)		459,870	166,828
Non-current liabilities 3,554,397 3,993,268 Bank credits and loans 4.12 2,900,697 3,252,207 Lease liabilities 306,712 322,372 Provisions 41,741 41,315 Other liabilities 18,516 91,390 Deferred tax liabilities 286,731 285,984 Current liabilities 2,353,884 2,236,789 Bank credits and loans 4.12 470,856 685,157 Lease liabilities 144,021 132,422 Provisions 63,803 66,865 Trade and other payables 1,639,527 1,320,878 Income tax liabilities 35,677 31,467 Total liabilities 5,908,281 6,230,057	Equity attributable to non-controlling interests	1.5	(36,715)	(31,199)
Bank credits and loans 4.12 2,900,697 3,252,207 Lease liabilities 306,712 322,372 Provisions 41,741 41,315 Other liabilities 18,516 91,390 Deferred tax liabilities 286,731 285,984 Current liabilities 2,353,884 2,236,789 Bank credits and loans 4.12 470,856 685,157 Lease liabilities 144,021 132,422 Provisions 63,803 66,865 Trade and other payables 1,639,527 1,320,878 Income tax liabilities 35,677 31,467 Total liabilities 5,908,281 6,230,057	Total equity	1.5	1,624,202	1,307,192
Lease liabilities 306,712 322,372 Provisions 41,741 41,315 Other liabilities 18,516 91,390 Deferred tax liabilities 286,731 285,984 Current liabilities 2,353,884 2,236,789 Bank credits and loans 4.12 470,856 685,157 Lease liabilities 144,021 132,422 Provisions 63,803 66,865 Trade and other payables 1,639,527 1,320,878 Income tax liabilities 35,677 31,467 Total liabilities 5,908,281 6,230,057	Non-current liabilities		3,554,397	3,993,268
Provisions 41,741 41,315 Other liabilities 18,516 91,390 Deferred tax liabilities 286,731 285,984 Current liabilities 2,353,884 2,236,789 Bank credits and loans 4.12 470,856 685,157 Lease liabilities 144,021 132,422 Provisions 63,803 66,865 Trade and other payables 1,639,527 1,320,878 Income tax liabilities 35,677 31,467 Total liabilities 5,908,281 6,230,057	Bank credits and loans	4.12	2,900,697	3,252,207
Other liabilities 18,516 91,390 Deferred tax liabilities 286,731 285,984 Current liabilities 2,353,884 2,236,789 Bank credits and loans 4.12 470,856 685,157 Lease liabilities 144,021 132,422 Provisions 63,803 66,865 Trade and other payables 1,639,527 1,320,878 Income tax liabilities 35,677 31,467 Total liabilities 5,908,281 6,230,057	Lease liabilities		306,712	322,372
Deferred tax liabilities 286,731 285,984 Current liabilities 2,353,884 2,236,789 Bank credits and loans 4.12 470,856 685,157 Lease liabilities 144,021 132,422 Provisions 63,803 66,865 Trade and other payables 1,639,527 1,320,878 Income tax liabilities 35,677 31,467 Total liabilities 5,908,281 6,230,057	Provisions		41,741	41,315
Current liabilities 2,353,884 2,236,789 Bank credits and loans 4.12 470,856 685,157 Lease liabilities 144,021 132,422 Provisions 63,803 66,865 Trade and other payables 1,639,527 1,320,878 Income tax liabilities 35,677 31,467 Total liabilities 5,908,281 6,230,057	Other liabilities		18,516	91,390
Bank credits and loans 4.12 470,856 685,157 Lease liabilities 144,021 132,422 Provisions 63,803 66,865 Trade and other payables 1,639,527 1,320,878 Income tax liabilities 35,677 31,467 Total liabilities 5,908,281 6,230,057	Deferred tax liabilities		286,731	285,984
Lease liabilities 144,021 132,422 Provisions 63,803 66,865 Trade and other payables 1,639,527 1,320,878 Income tax liabilities 35,677 31,467 Total liabilities 5,908,281 6,230,057	Current liabilities		2,353,884	2,236,789
Provisions 63,803 66,865 Trade and other payables 1,639,527 1,320,878 Income tax liabilities 35,677 31,467 Total liabilities 5,908,281 6,230,057	Bank credits and loans	4.12	470,856	685,157
Trade and other payables 1,639,527 1,320,878 Income tax liabilities 35,677 31,467 Total liabilities 5,908,281 6,230,057	Lease liabilities		144,021	132,422
Income tax liabilities 35,677 31,467 Total liabilities 5,908,281 6,230,057	Provisions		63,803	66,865
Total liabilities 5,908,281 6,230,057	Trade and other payables		1,639,527	1,320,878
	Income tax liabilities		35,677	31,467
Total liabilities and equity 7,532,483 7,537,249	Total liabilities		5,908,281	6,230,057
	Total liabilities and equity		7,532,483	7,537,249

The above consolidated statement of financial position should be read in conjunction with the accompanying notes.



1.4. CONSOLIDATED STATEMENT OF CASH FLOWS

for the nine-month period ended 30 September 2021 and 30 September 2020 in CZK thousand.

Consolidated statement of cash flows	Note	9M21	9M20
Cash flows from operating activities		CZK'000	CZK'000
Profit/(loss) before income tax	1.1	413,407	322,350
Adjustments for:	1.1	413,407	322,330
Non-cash movements			
Depreciation and amortisation	4.3	464,985	460,483
Net interest	4.6, 4.7	66,608	80,840
Impairment of non-current assets	4.10	926	35,399
Change in the balance of provisions	4.10	(1,083)	(71,616)
Change in the balance of other impairments		(2,033)	(6,161)
(Gain)/loss on realized derivatives	4.6, 4.7	6,398	2,197
* **	4.0, 4.7	0,398	2,197
Realized (gain)/loss on sale of Property, plant and equipment and Intangible assets	4.4, 4.5	(10,589)	(9,817)
Net exchange differences		32,423	(54,476)
Other		•	11,988
Cash movements		28,334	11,500
		(120 521)	(07.451)
Income taxes paid		(120,521)	(97,451)
Change in operating assets and liabilities		(
Change in receivables		(108,784)	3,890
Change in inventories		(108,681)	(33,575)
Change in payables	<u> </u>	356,440	28,212
Net cash inflow/(outflow) from operating activities		1,017,830	672,263
Cash flows from investing activities			
Sale of Property, plant and equipment		24,101	30,626
Acquisition of Property, plant and equipment and Intangible assets		(216,577)	(380,938)
Proceeds from sale of subsidiary, net of cash disposed		-	138,492
Proceeds from sale of equity accounted investee		-	113,899
Acquisition of subsidiaries, net of cash acquired	4.17	(354)	(1,060,700)
Dividends and interest received		28	187
Purchase of bonds from previous owner of acquired subsidiary		_	(103,800)
Proceeds from bonds sold		21,047	7,000
Net cash inflow/(outflow) from investing activities		(171,755)	(1,255,234)
Cash flows from financing activities			
Lease payments		(107,293)	(97,654)
Proceeds from loans and bank credits		(207)2337	1,293,702
Repayment of loans and bank credits		(568,399)	(516,718)
Dividends paid to Company's shareholders		(13,119)	(310,710)
Interest paid		(64,355)	(79,098)
Derivatives	46.47		
Purchase of own shares	4.6, 4.7	(6,398)	(2,197)
	1.5	(4.400)	(4,410)
Payments of acquired subsidiaries' liabilities to former owners		(1,100)	(27,942)
Dividends not drawn		928	-
Transaction costs connected with loan financing		- 	(4,763)
Other	 -	(1,454)	(1,361)
Net cash inflow/(outflow) from financing activities		(761,190)	559,559
Net increase/(decrease) in cash and cash equivalents		84,885	(23,412)
Cash and cash equivalents at the beginning of the period	1.3	543,889	774,495
Effects of exchange rate changes on cash and cash equivalents		(6,948)	20,855
Cash and cash equivalents at the end of the period	1.3	621,826	771,938

The above consolidated statement of cash flows should be read in conjunction with the accompanying notes.



1.5. CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

for the nine-month period ended 30 September 2021 and 30 September 2020 in CZK thousand.

Consolidated statement of changes in equity		Equity attributable to owners of Kofola ČeskoSlovensko a.s.							ee.	
	Note	Share capital	Share premium and capital reorganisation reserve	Other reserves	Foreign currency translation reserve	Own shares	Retained earnings/ (Accumulated deficit)	Total	Equity attributable to non-controlling interests	Total equity
		CZK'000	CZK'000	CZK'000	CZK'000	CZK'000	CZK'000	CZK'000	CZK'000	CZK'000
Balance as at 1 January 2020		1,114,597	(1,962,871)	2,463,337	33,011	(490,164)	372,120	1,530,030	(16,480)	1,513,550
Profit/(loss) for the period	1.1	-	-	-	-	-	224,086	224,086	(9,741)	214,345
Other comprehensive income/(loss)	1.2	-	-	(20,520)	71,497	-	-	50,977	-	50,977
Total comprehensive income/(loss) for the period	1.2	-	-	(20,520)	71,497	-	224,086	275,063	(9,741)	265,322
Own shares purchase		-	-	-	-	(4,410)	-	(4,410)	-	(4,410)
Own shares transfer		-	-	-	-	15	-	15	-	15
Option scheme		-	-	317	-	-	-	317	-	317
Dividends not drawn by shareholders		-	-	-	-	-	92	92	-	92
Shares transfer to option scheme participants		-	-	(4,408)	-	4,408	-	-	-	-
Transactions with owners in their capacity as owners		-	-	(4,091)	-	13	92	(3,986)	-	(3,986)
Balance as at 30 September 2020		1,114,597	(1,962,871)	2,438,726	104,508	(490,151)	596,298	1,801,107	(26,221)	1,774,886
Balance as at 1 January 2021		1,114,597	(1,962,871)	2,449,921	60,067	(490,151)	166,828	1,338,391	(31,199)	1,307,192
Profit/(loss) for the period	1.1	-	-	-	-	-	292,914	292,914	(5,516)	287,398
Other comprehensive income/(loss)	1.2	-	-	46,870	(31,806)	-	-	15,064	-	15,064
Total comprehensive income/(loss) for the period	1.2	-	-	46,870	(31,806)	-	292,914	307,978	(5,516)	302,462
Shares transfer to option scheme participants		-	-	(12,818)	-	12,818	-	-	-	-
Option scheme		-	-	14,420	-	-	-	14,420	-	14,420
Dividends not drawn		-	-	-	-	-	128	128	-	128
Transactions with owners in their capacity as owners		-	-	1,602	-	12,818	128	14,548	-	14,548
Balance as at 30 September 2021		1,114,597	(1,962,871)	2,498,393	28,261	(477,333)	459,870	1,660,917	(36,715)	1,624,202

The above consolidated statement of changes in equity should be read in conjunction with the accompanying notes.

2 GENERAL INFORMATION



2.1. CORPORATE INFORMATION

KOFOLA GROUP

Kofola Group is one of the leading producers and distributors of non-alcoholic beverages in Central and Eastern Europe that belongs to the top players in CzechoSlovakia.

The Group produces its products with care and love in eleven main production plants located in the Czech Republic (six plants), Slovakia (two plants), Slovenia (one plant), Croatia (one plant) and Poland (one plant).

The Group distributes its products using a wide variety of packaging, including KEGs that are used in the HoReCa channel to serve our widely popular drink "Kofola Draught" and which are considered as one of our most environmentally friendly packaging. The Group distributes its products through Retail, HoReCa and Impulse channels.

Key own brands include carbonated beverages Kofola and Vinea, waters Radenska, Studenac, Rajec, Ondrášovka, Korunní and Kláštorná Kalcia, syrup Jupí, beverages for children Jupík, Semtex energy drink, UGO fresh juices and salads, Leros teas and coffee brands Café Reserva and Trepallini. In selected markets, the Group distributes among others Rauch, Evian, Badoit, Vincentka or Dilmah products and under the licence produces Royal Crown Cola, Orangina, Rauch or Pepsi. The Group also produces and distributes water, carbonated and non-carbonated beverages and syrups under private labels for third parties, mostly big retail chains.

Despite the fact that the Group's portfolio includes more than 30, mostly well-established and recognisable brands with a wide market, the Group's key brand is Kofola. Main brands by categories are shown in the visualisation below:

CATEGORY	MAIN OWN BRANDS	DISTRIBUTED AND LICENCED BRANDS
Carbonated Beverages	kofola Vinea chito ora INKA nara	ROYALC ROWN.
Waters	RAJEC. Fractembra KLASTORNÁ STUDENÁC STUDENÁC STUDENÁC KORUNNÍ ODOTOŠOVKA	evian BADOIT VINCENTIKA
Non-carbonated Beverages	Jupik PREMIUM ROSA NASZE DOMOWE	®RAUCH
Syrups	JUPI Vocko Pero	
Fresh & Salad Bars	UGO	
Other	SEMTEX CAFÉ RESERVA F.H. PRAGER	Dilmah

KOFOLA ČESKOSLOVENSKO

Kofola ČeskoSlovensko a.s. ("the Company") is a joint-stock company registered on 12 September 2012. Its registered office is Nad Porubkou 2278/31a, Ostrava, 708 00, Czech Republic and the identification number is 24261980. The Company is recorded in the Commercial Register kept by the Regional Court in Ostrava, section B, Insert No. 10735. The Company's websites are https://www.kofola.cz/ and the phone number is +420 595 601 030. LEI: 3157005D09L50WHBQ359.

Main area of activity of Kofola ČeskoSlovensko a.s. is holding of the subsidiaries and providing certain services for the other companies in Kofola Group, e.g. strategic services, services related to products, shared services and holding of licences and trademarks.

Based on the information known to the Board of Directors of the Company acting with due care, the ultimate parent of the Company is AETOS a.s. The ownership structure is described in section 4.15.1.

2. GENERAL INFORMATION



STOCK EXCHANGE LISTING

Kofola ČeskoSlovensko a.s. is listed on Prague Stock Exchange (ticker KOFOL).

MANAGEMENT

As at 30 September 2021, the composition of the Board of Directors, Supervisory Board and Audit Committee was as follows:

BOARD OF DIRECTORS

- Janis Samaras Chairman
- René Musila Vice-Chair
- Daniel Buryš Vice-Chair
- Martin Pisklák
- Martin Mateáš
- Marián Šefčovič

SUPERVISORY BOARD

- René Sommer Chairman
- Tomáš Jendřejek
- Moshe Cohen-Nehemia
- Alexandros Samaras (since 28 June 2021)
- Ladislav Sekerka (since 28 June 2021)
- Petr Pravda (till 28 June 2021)

AUDIT COMMITTEE

- Petr Šobotník Chairman
- Zuzana Prokopcová
- Lenka Frostová

2. GENERAL INFORMATION



2.2. GROUP STRUCTURE

GROUP STRUCTURE CHART AS AT 30 SEPTEMBER 2021



DESCRIPTION OF THE GROUP COMPANIES

Name of entity	Place of business	Segment (Note 4.1)	Principal activities	Ownership interest and voting rights	
Holding companies				30.9.2021	31.12.2020
Kofola ČeskoSlovensko a.s.	Czech Republic	CzechoSlovakia	top holding company		
Alofok Ltd	Cyprus	n/a	in liquidation	100.00%	100.00%
Production and trading	Сургаз	11/4	iii iiqdidddioii	100.00%	100.0070
Kofola a.s.	Czech Republic	CzechoSlovakia	production and distribution of non-alcoholic beverages	100.00%	100.00%
Kofola a.s.	Slovakia	CzechoSlovakia	production and distribution of non-alcoholic beverages	100.00%	100.00%
UGO trade s.r.o.	Czech Republic	Fresh & Herbs	operation of Fresh bars chain, production of salads	90.00%	90.00%
RADENSKA d.o.o.	Slovenia	Adriatic	production and distribution of non-alcoholic beverages	100.00%	100.00%
Studenac d.o.o.	Croatia	Adriatic	production and distribution of non-alcoholic beverages	100.00%	100.00%
Premium Rosa Sp. z o.o.	Poland	Fresh & Herbs	production and distribution of syrups and jams	100.00%	100.00%
LEROS, s.r.o.	Czech Republic	Fresh & Herbs	production and distribution of products from medicinal plants and quality natural teas	100.00%	100.00%
Leros Slovakia, s.r.o.	Slovakia	Fresh & Herbs	distribution of products from medicinal plants and quality natural teas	100.00%	100.00%
F.H.Prager s.r.o.	Czech Republic	CzechoSlovakia	production and distribution of ciders	100.00%	100.00%
Minerálka s.r.o in liquidation*	Slovakia	CzechoSlovakia	liquidated	n/a	100.00%
ONDRÁŠOVKA a.s.	Czech Republic	CzechoSlovakia	production and distribution of non-alcoholic beverages	100.00%	100.00%
Karlovarská Korunní s.r.o.	Czech Republic	CzechoSlovakia	production and distribution of non-alcoholic beverages	100.00%	100.00%
Brute s.r.o.**	Czech Republic	CzechoSlovakia	marketing activities	100.00%	n/a
Transportation					
SANTA-TRANS s.r.o.	Czech Republic	CzechoSlovakia	road cargo transport	100.00%	100.00%

^{*} Liquidated on 2 April 2021. ** Acquired on 17 June 2021.

3. SIGNIFICANT ACCOUNTING POLICIES



3.1. STATEMENT OF COMPLIANCE AND BASIS OF PREPARATION

BASIS OF PREPARATION

The consolidated financial statements have been prepared in accordance with the laws binding in the Czech Republic and with International Financial Reporting Standards ("IFRS"), as well as the interpretations issued by the International Financial Reporting Interpretations Committee ("IFRIC") adopted by the European Union, published and effective for reporting periods beginning on 1 January 2021.

The consolidated financial statements have been prepared on a going concern basis and in accordance with the historical cost method, except for financial assets and liabilities measured at fair value, employee benefits measured at fair value and the assets, liabilities and contingent liabilities of the acquiree which are measured at their acquisition-date fair values as required by IFRS 3.

The consolidated financial statements include the consolidated statement of the financial position, consolidated statement of profit or loss, consolidated statement of other comprehensive income, consolidated statement of changes in equity, consolidated statement of cash flows and explanatory notes.

The Group's consolidated financial statements cover the period of nine months ended 30 September 2021 and contain comparatives for the period of nine months ended 30 September 2020 and as of 31 December 2020 (in case of the consolidated statement of financial position). Consolidated statement of profit or loss and consolidated statement of other comprehensive income are presented also for the periods of 3 months ended 30 September 2021 and 30 September 2020.

The consolidated financial statements are presented in Czech crowns ("CZK"), and all values, unless stated otherwise, are presented in CZK thousand.

The preparation of financial statements in conformity with IFRS requires the use of certain critical accounting estimates. It also requires that management exercises its judgement in the process of applying the Group's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements are disclosed in section 3.7.

3.2 FUNCTIONAL AND PRESENTATION CURRENCY

The consolidated financial statements are presented in Czech crowns (CZK), which is the Company's functional and presentation currency.

3.3. FOREIGN CURRENCY TRANSLATION

The financial statements items of the Group entities are measured using their functional currency. Foreign currency transactions are translated into the functional currency using the exchange rates at the dates of the transactions.

Monetary assets and liabilities expressed as at the balance sheet date in foreign currencies are translated using the closing exchange rate announced by the National Bank for the end of the reporting period, and all foreign exchange gains or losses are recognized in profit or loss under:

- operating income and expense for trading operations,
- finance income and costs for financial operations.

Non-monetary assets and liabilities carried at historical cost expressed in a foreign currency are stated at the historical exchange rate as at the date of the transaction. Non-monetary assets and liabilities carried at fair value expressed in a foreign currency are translated at the exchange rate as at the date on which they were remeasured to the fair value.

3. SIGNIFICANT ACCOUNTING POLICIES



The following exchange rates were used for the preparation of the financial statements:

Closing exchange rates	30.9.2021	31.12.2020	30.9.2020
CZK/EUR	25.495	26.245	27.210
CZK/PLN	5.518	5.755	5.985
CZK/HRK	3.406	3.477	3.601

Average exchange rates	1.1.2021 -	1.1.2020 -	1.1.2020 -
	30.9.2021	31.12.2020	30.9.2020
CZK/EUR	25.735	26.444	26.373
CZK/PLN	5.660	5.954	5.965
CZK/HRK	3.416	3.508	3.501

The results and financial position of foreign operations are translated into CZK as follows:

- assets and liabilities for each statement of financial position presented at closing exchange rates announced by the Czech National Bank for the balance sheet date,
- income and expense for each statement of profit or loss at average exchange rates announced by the Czech National
 Bank for the reporting period, unless this is not a reasonable approximation of the cumulative effect of the rates
 prevailing on the transaction dates, in which case income and expenses are translated at the dates of
 the transactions,
- the resulting exchange differences are recognised in other comprehensive income and accumulated in equity,
- cash-flow statement items at the average exchange rate announced by the Czech National Bank for the reporting
 period, unless this is not a reasonable approximation of the cumulative effect of the rates prevailing on
 the transaction dates, in which case income and expenses are translated at the dates of the transactions.
 The resulting foreign exchange differences are recognized under the "Effects of exchange rate changes on cash and
 cash equivalents" item of the cash-flow statement.

Goodwill and fair value adjustments arising on the acquisition of a foreign operation are treated as assets and liabilities of the foreign operation and translated at the closing rate.

Foreign exchange gains and losses recognized in profit or loss are offset on individual company level.

3.4. CONSOLIDATION METHODS

The consolidation methods based on which the present financial statements have been prepared have not changed compared to the methods used in the annual consolidated financial statements for the twelve-month period ended 31 December 2020.

3.5. ACCOUNTING METHODS

The accounting policies adopted are consistent with those used in the annual consolidated financial statements for the twelve-month period ended 31 December 2020.

3.6. NEW AND AMENDED STANDARDS ADOPTED BY THE GROUP

Several standards, amendments and interpretations apply for the first time in 2021, but do not have any material impact on the interim consolidated financial statements of the Group.

3. SIGNIFICANT ACCOUNTING POLICIES



3.7. SIGNIFICANT ESTIMATES AND KEY MANAGEMENT JUDGEMENTS

Since some of the information contained in the consolidated financial statements cannot be measured precisely, the Group's management must perform estimates to prepare the consolidated financial statements. Management verifies the estimates based on changes in the factors considered at their calculation, new information or past experience. For this reason, the estimates made as at 30 September 2021 may be changed in the future. The main estimates pertain to the following matters:

Estimates	Type of information
Impairment of CGU, goodwill and individual tangible and intangible assets	Key assumptions used to determine the recoverable amount: Impairment indicators, used models, discount rates, growth rates.
Useful life of trademarks	The history of the trademark on the market, market position, useful life of similar products, the stability of the market segment, competition.
Deferred tax asset from tax losses	Historical experience, current and forward-looking information available to the management.
Income tax	Assumptions used to recognise deferred income tax assets (other than Deferred tax asset from tax losses).
Impairment of receivables	Historical experience, credit assessment, current and forward-looking information available to the management.

Whole Group was impacted by COVID-19 with significant negative impact in whole 1Q21 but also in a significant part of 2Q21. There wasn't any impact on the judgements applied and estimates made as of 31 December 2020. The future development remains unsure and there are still some governmental restrictions in place.

3.8. STANDARDS ISSUED BUT NOT YET EFFECTIVE

The Group has not early adopted any standard, interpretation or amendment that has been issued but is not yet effective.

3.9. APPROVAL OF CONSOLIDATED FINANCIAL STATEMENTS

The Board of Directors approved the present consolidated financial statements for publication on 24 November 2021.



4.1. SEGMENT INFORMATION

The Board of Directors of Kofola ČeskoSlovensko a.s. is the chief operating decision maker ("CODM") responsible for operational decision-making and uses segment results to decide on the allocation of resources to the segments and to assess segments' performance. The following business segments are presented within these financial statements:

- o CzechoSlovakia,
- Adriatic,
- o Fresh & Herbs.

Division of particular Group companies between the segments is outlined in the section 2.2.

Furthermore, CODM monitors revenue, but not a profit measure, from the following product lines:

- Carbonated beverages,
- Non-carbonated beverages (incl. UGO fresh bottles),
- Waters,
- Syrups,
- Fresh bars & Salads,
- Other (e.g. energy drinks, isotonic drinks, tea, coffee, transportation and other services).

In compliance with the relevant requirements of IFRS 8 Operating Segments, the management presents also the distribution of revenues and non-current assets (other than financial instruments and deferred tax assets) distributed into geographical areas.

The Group applies the same accounting methods to all segments. These policies are also in line with the accounting methods used in the preparation of these consolidated financial statements. Transactions between segments are eliminated in the consolidation process.

Column Other in the segment information below represents a reconciling item to get to the consolidated financial statements.

The Group did not identify any customer in the nine-month period ended 30 September 2021 and in the comparative period ended 30 September 2020 that generated more than 10% of the Group's consolidated revenue.



BUSINESS SEGMENTS

1.1.2021 - 30.9.2021	CzechoSlovakia	Adriatic	Fresh & Herbs	Other*	Subtotal	Consolidation adjustments	Total
	CZK'000	CZK'000	CZK'000	CZK'000	CZK'000	CZK'000	CZK'000
Revenue	3,701,373	1,001,105	442,127	-	5,144,605	(76,899)	5,067,706
External revenue – excl. services	3,644,372	995,942	403,979	-	5,044,293	-	5,044,293
External revenue – services	10,029	4,735	8,649	-	23,413	-	23,413
Inter-segment revenue	46,972	428	29,499	-	76,899	(76,899)	-
Operating expenses	(3,180,002)	(884,657)	(547,579)	-	(4,612,238)	76,899	(4,535,339)
Related to external revenue	(3,133,030)	(884,229)	(518,080)	-	(4,535,339)	-	(4,535,339)
Related to inter-segment revenue	(46,972)	(428)	(29,499)	-	(76,899)	76,899	-
Operating profit/(loss)	521,371	116,448	(105,452)	-	532,367	-	532,367
Finance income/(costs), net	(101,249)	(10,831)	(12,309)	-	(124,389)	5,429	(118,960)
- within segment	(107,635)	(4,355)	(6,970)	-	(118,960)	-	(118,960)
- inter-segment	6,386	(6,476)	(5,339)	-	(5,429)	5,429	-
Profit/(loss) before income tax	420,122	105,617	(117,761)	-	407,978	5,429	413,407
Income tax (expense)/benefit	(103,202)	(26,430)	3,623	-	(126,009)	-	(126,009)
Profit/(loss) for the period	316,920	79,187	(114,138)	-	281,969	5,429	287,398
EBITDA**	785,890	202,189	9,273	-	997,352	-	997,352
One-offs (A 1.1.1)	(10,844)	561	(660)	-	(10,943)	-	(10,943)
Adjusted EBITDA (A 1.1.1)	775,046	202,750	8,613	-	986,409	-	986,409

^{*} Other doesn't represent a separate segment, but a reconciling item to the Consolidated statement of profit or loss.

^{**} EBITDA refers to operating profit/(loss) plus depreciation and amortisation.

Other segment information (1.1.2021 – 30.9.2021)	CzechoSlovakia	Adriatic	Fresh & Herbs	Other	Subtotal	Consolidation adjustments	Total
	CZK'000	CZK'000	CZK'000	CZK'000	CZK'000	CZK'000	CZK'000
Additions to PPE and Intangible assets*	219,889	25,560	68,467	-	313,916	-	313,916
Depreciation and amortisation	264,519	85,741	114,725	-	464,985	-	464,985
Other Impairment losses	1,920	-	1,699	-	3,619	-	3,619
Other Impairment losses reversals	(10,804)	(2,452)	(6,138)	-	(19,394)	-	(19,394)
Provisions - Increase due to creation	56,676	-	8,431	-	65,107	-	65,107
Provisions - Decrease due to usage/release	(53,243)	(4,395)	(8,552)	-	(66,190)	-	(66,190)

^{*} excluding acquisitions, including lease additions



1.1.2020 - 30.9.2020	CzechoSlovakia	Adriatic	Fresh & Herbs	Other*	Subtotal	Consolidation adjustments	Total
	CZK'000	CZK'000	CZK'000	CZK'000	CZK'000	CZK'000	CZK'000
Revenue	3,596,061	899,539	440,907	-	4,936,507	(103,101)	4,833,406
External revenue – excl. services	3,482,853	896,412	417,456	-	4,796,721	-	4,796,721
External revenue – services	23,058	2,099	11,528	-	36,685	-	36,685
Inter-segment revenue	90,150	1,028	11,923	-	103,101	(103,101)	-
Operating expenses	(3,109,369)	(839,069)	(633,805)	(397)	(4,582,640)	103,101	(4,479,539)
Related to external revenue	(3,019,219)	(838,041)	(621,882)	(397)	(4,479,539)	-	(4,479,539)
Related to inter-segment revenue	(90,150)	(1,028)	(11,923)	-	(103,101)	103,101	-
Operating profit/(loss)	486,692	60,470	(192,898)	(397)	353,867	-	353,867
Finance income/(costs), net	129,848	6,325	(13,412)	722	123,483	(155,000)	(31,517)
- within segment	(32,737)	8,025	(7,527)	722	(31,517)	-	(31,517)
- inter-segment	162,585	(1,700)	(5,885)	-	155,000	(155,000)	-
Profit/(loss) before income tax	616,540	66,795	(206,310)	325	477,350	(155,000)	322,350
Income tax (expense)/benefit	(89,490)	(22,231)	3,716	-	(108,005)	-	(108,005)
Profit/(loss) for the period	527,050	44,564	(202,594)	325	369,345	(155,000)	214,345
EBITDA**	757,939	142,464	(85,656)	(397)	814,350	-	814,350
One-offs (A 1.1.1)	49,150	(2,102)	44,356	-	91,404	-	91,404
Adjusted EBITDA (A 1.1.1)	807,089	140,362	(41,300)	(397)	905,754	-	905,754

^{*} Other doesn't represent a separate segment, but a reconciling item to the consolidated statement of profit or loss.

^{**} EBITDA refers to operating profit/(loss) plus depreciation and amortisation.

Other segment information (1.1.2020 – 30.9.2020)	CzechoSlovakia	Adriatic	Fresh & Herbs	Other	Subtotal	Consolidation adjustments	Total
	CZK'000	CZK'000	CZK'000	CZK'000	CZK'000	CZK'000	CZK'000
Additions to PPE and Intangible assets*	282,296	74,568	99,871	-	456,735	-	456,735
Depreciation and amortisation	271,247	81,994	107,242	-	460,483	-	460,483
Other Impairment losses	4,551	-	35,677	-	40,228	-	40,228
Other Impairment losses reversals	(7,678)	(3,219)	(1,099)	-	(11,996)	-	(11,996)
Provisions - Increase due to creation	40,593	-	3,449	-	44,042	-	44,042
Provisions - Decrease due to usage/release	(95,532)	(12,057)	(8,069)	-	(115,658)	-	(115,658)

^{*} excluding acquisitions, including lease additions



PRODUCT LINES

1.1.2021 - 30.9.2021	Carbonated beverages	Non-carbonated beverages	Waters	Syrups	Fresh bars & Salads	Other	Total
	CZK'000	CZK'000	CZK'000	CZK'000	CZK'000	CZK'000	CZK'000
Revenue	1,928,262	458,997	1,749,063	378,409	168,431	384,544	5,067,706
External revenue – excl. services	1,928,262	458,997	1,749,063	378,409	162,260	367,302	5,044,293
External revenue – services	-	-	-	-	6,171	17,242	23,413
4.4.2020 20.0.2020	Carbonated	Non-carbonated	Mataua	Communication	Fresh bars	Other	Tabel
1.1.2020 - 30.9.2020	beverages	beverages	Waters	Syrups	& Salads	Other	Total
	CZK'000	CZK'000	CZK'000	CZK'000	CZK'000	CZK'000	CZK'000
Revenue	1,883,719	442,877	1,610,350	366,661	200,369	329,430	4,833,406
External revenue – excl. services	1,883,719	442,877	1,610,350	366,661	192,273	300,841	4,796,721
External revenue – services	-	_	_	_	8,096	28,589	36,685

INFORMATION ABOUT GEOGRAPHICAL AREAS — REVENUE PER END CUSTOMER

1.1.2021 - 30.9.2021	Czech Republic	Slovakia	Slovenia	Croatia	Poland	Other	Total
	CZK'000	CZK'000	CZK'000	CZK'000	CZK'000	CZK'000	CZK'000
Revenue	2,689,562	1,290,337	599,519	317,284	59,417	111,587	5,067,706
External revenue – excl. services	2,676,052	1,286,178	595,132	317,260	59,417	110,254	5,044,293
External revenue – services	13,510	4,159	4,387	24	-	1,333	23,413
1.1.2020 - 30.9.2020	Czech Republic	Slovakia	Slovenia	Croatia	Poland	Other	Total
	CZK'000	CZK'000	CZK'000	CZK'000	CZK'000	CZK'000	CZK'000
Revenue	2,592,518	1,269,101	579,989	254,068	48,895	88,835	4,833,406
External revenue – excl. services	2,571,882	1,256,043	577,761	254,042	48,895	88,098	4,796,721
External revenue – services	20,636	13,058	2,228	26	-	737	36,685
Non-current assets (excluding financial assets and deferred tax assets)	Czech Republic	Slovakia	Slovenia	Croatia	Poland	Other	Total
	CZK'000	CZK'000	CZK'000	CZK'000	CZK'000	CZK'000	CZK'000
30.9.2021	3,310,822	1,038,498	601,303	162,323	175,197	-	5,288,143
31.12.2020	3,396,203	1,096,053	651,588	195,352	194,564	-	5,533,760

SEASONAL AND CYCLICAL NATURE OF THE OPERATIONS

SEASONALITY

Seasonality is associated with periodic deviations in demand and supply and has certain effect on Group's general sales trends. Beverage sales peak appears in the 2nd and 3rd quarter of the year. This is caused by increased drink consumption in the spring and summer months. In the year ended 31 December 2020, about 20.9% (20.1% in 2019) of revenue was earned in the 1st quarter, with 23.7% (27.2% in 2019), 33.7% (29.0% in 2019) and 21.7% (23.7% in 2019) of the annual consolidated revenue earned in the 2nd, 3rd and 4th quarters, respectively. Shares in particular quarters of 2020 were significantly influenced by COVID-19 pandemic.

CYCLICAL NATURE

The Group's results are to certain extent dependent on economic cycles, in particular on fluctuations in demand and in the prices of raw materials.



4.2. REVENUE

Revenue streams, Timing of revenue recognition	9M21	9M20
	CZK'000	CZK'000
Revenue from contracts with customers		
- Sales of finished products/goods/materials (transferred at a point in time)	5,044,293	4,796,721
- Sales of transportation services (transferred over time)	7,670	8,928
- Franchise licences (transferred over time)	6,171	8,204
- Sales of other services (transferred over time)	9,572	19,553
Total revenue	5,067,706	4,833,406

Revenue from contracts with customers is represented by finished products, goods and materials sold and is recognized at a point of time. For further allocation between particular segments refer to section 4.1.

Changes of loss allowances on receivables arising from contracts with customers are not material.

Group doesn't have any material contract assets, contract liabilities or performance obligations satisfied (or partially satisfied) in previous periods.

4.3. EXPENSES BY NATURE

Expenses by nature	9M21	9M20
	CZK'000	CZK'000
Depreciation of Property, plant and equipment and amortisation of Intangible assets	464,985	460,483
Employee benefits expenses (i)	1,046,699	988,43
Consumption of materials and energy, cost of goods and materials sold	2,148,907	1,997,98
Services	847,209	862,68
Rental costs	59,923	58,36
Taxes and fees	76,397	61,04
Insurance costs	13,053	13,29
Inventory write-down/(back)	(1,869)	(903
Change in allowance to receivables	2,228	6,08
Change in finished products and work in progress	(32,390)	(33,124
Other costs	1,914	1,56
otal expenses by nature*	4,627,056	4,415,90
Depreciation recognized in Other operating expenses	(7,410)	(9,341
Reconciliation of expenses by nature to expenses by function	4,619,646	4,406,56
Cost of sales	2,767,877	2,562,69
Selling, marketing and distribution costs	1,507,337	1,527,47
Administrative costs	344,432	316,39
Total costs of products and services sold, merchandise and materials, sales costs and administrative costs	4,619,646	4,406,56

^{*} Excluding Other operating expenses (except for depreciation) and Impairment.

Employee benefits expenses increased mainly due to employee bonuses, higher liabilities from untaken holiday and expenses related to the new option scheme plan. Increase of direct material costs, costs of goods sold and energy costs is connected with higher revenues and increased material prices (sweeteners, PET). Services decreased mainly due to savings in marketing and lower FX rates (translation of foreign subsidiaries with the functional currencies different from Czech crowns).

(i) Employee benefits expenses

Employee benefits expenses	9M21	9M20
	CZK'000	CZK'000
Salaries	779,790	736,338
Social security and other benefit costs (including healthcare insurance)	125,451	116,965
Pension benefit plan expenses	141,458	135,133
Total employee benefits expenses	1,046,699	988,436



4.4. OTHER OPERATING INCOME

Other operating income	9M21	9M20
	CZK'000	CZK'000
Net gain from the sale of PPE and Intangible assets	10,610	9,991
Release of impairment of Property, plant and equipment	767	1,006
Subsidies, grants and government support	65,645	18,945
Compensation claims	3,706	3,699
Write-off liabilities	-	283
Rental discounts*	5,214	-
Penalties and compensation for damages	1,654	519
Other tax income	258	227
Write-off of advances received for the returnable packages	-	5,633
Other	15,955	8,521
Total other operating income	103,809	48,824

^{*} Further information in section 4.18 (COVID-19).

In 9M21, the Subsidies, grants and government support contain mainly the support related to COVID-19 pandemic situation.

4.5. OTHER OPERATING EXPENSES

Other operating expenses	9M21	9M20
	CZK'000	CZK'000
Net loss from disposal of PPE and Intangible assets	358	174
Costs connected with inactive plant in Poland*	1,965	13,702
Impairment of PPE	1,693	-
Provided donations, sponsorship	2,372	4,746
Penalties and damages	1,007	996
Advisory costs	169	13,147
Costs connected with the earlier termination of rental contracts	2,111	-
Restructuring costs**	1,245	36,233
Costs on integration of new subsidiaries	303	4,424
Costs on support of the parties impacted by COVID-19	-	5,876
Other	8,279	7,102
Total other operating expenses	19,502	86,400

^{*} Mainly depreciation expense, property taxes, consumption of energy (net of rental income). ** Mainly payroll expenses.

4.6. FINANCE INCOME

Finance income	9M21	9M20
	CZK'000	CZK'000
Interest from:		
bank deposits	29	29
 credits and loans granted 	-	12
– bonds	351	979
– receivables	-	139
Exchange gains	128	59,245
Other	186	283
Total finance income	694	60,687

The decrease of Finance income was caused by significant unrealized FX gains arising on Company's EUR receivables in 9M20.



4.7. FINANCE COSTS

Finance costs	9M21	9M20
	CZK'000	CZK'000
Interest from:		
– bank loans and credits	56,881	71,466
– lease	9,954	10,411
– other	153	122
Exchange losses	36,771	1,171
Bonds sold	3,642	-
Bank costs and charges	5,847	6,818
Derivatives	6,398	2,197
Other	8	19
Total finance costs	119,654	92,204

Decrease of interest expense from bank loans and credits is a result of the drop in market interest rates in 9M21. Higher FX losses arise from Company's EUR receivables.

4.8. INCOMETAX

4.8.1 INCOME TAX RECOGNISED IN PROFIT OR LOSS

Main income tax elements were as follows:

Income tax	9M21	9M20
	CZK′000	CZK'000
Current income tax expense/(benefit)	120,412	90,702
Current income tax on profits for the year	117,870	88,322
Adjustments for current income tax of prior periods	2,542	1,320
Other	-	1,060
Deferred income tax expense/(benefit)*	5,597	17,303
Related to arising and reversing of temporary differences	(8,138)	5,804
Related to tax losses	13,735	11,499
Income tax expense/(benefit)	126,009	108,005

^{*} Deferred tax recognized in the profit or loss statement doesn't reconcile to the difference between the values recognized in the statement of financial position which is caused mainly by foreign exchange differences arising on consolidation of foreign subsidiaries.

The income tax rate applicable to the majority of the Group's 9M21 and 9M20 income is 19%. Current income tax expense increased due to higher taxable profits.

4.8.2 INCOME TAX RECOGNISED DIRECTLY IN EQUITY

Income tax elements were as follows:

Income tax recognised directly in equity	9M21	9M20
	CZK′000	CZK'000
Deferred income tax	10,994	(4,813)
Tax from Cash flow hedges	10,994	(4,813)
Income tax recognised directly in equity	10,994	(4,813)

4.9. EARNINGS PER SHARE

The basic earnings per share ratio is calculated by dividing the profit/(loss) for the period attributable to owners of Kofola ČeskoSlovensko a.s. by the weighted average number of ordinary shares outstanding during the period.

The diluted earnings per share ratio is calculated by dividing the profit/(loss) for the period attributable to ordinary shareholders (after deducting the interest on redeemable preferred shares convertible to ordinary shares) by the weighted average number of ordinary shares outstanding during the period (adjusted by the effect of diluting options and own shares not subject to dividends). The diluted earnings per share ratio is not applicable to the Group because it didn't issue any of above-mentioned financial instruments.



Information used to calculate basic earnings per share is presented below:

Weighted average number of ordinary shares	9M21	9M20
	Pcs	Pcs
Total number of shares issued by the Company	22,291,948	22,291,948
Effect of own shares in possession of the Company	(1,154)	(1,708)
Weighted average number of ordinary shares used to calculate basic earnings per share	22,290,794	22,290,240

Based on the above information, the basic earnings per share amounts to:

Basic earnings per share	9M21	9M20
Profit/(loss) for the period attributable to owners of Kofola ČeskoSlovensko a.s. (CZK´000)	292,914	224,086
Weighted average number of ordinary shares used to calculate basic earnings per share (pcs)	22,290,794	22,290,240
Basic earnings per share attributable to owners of Kofola ČeskoSlovensko a.s. (CZK/share)	13.14	10.05

4.10. PROPERTY, PLANT AND EQUIPMENT

The additions to Property, plant and equipment were of CZK 308,595 thousand in 9M21 (including lease additions).

The most significant additions realized by the Group in 9M21 were represented by investments into the production machinery, returnable packages, vehicles and assets arising as a result of the lease capitalization.

The additions to Property, plant and equipment were of CZK 803,229 thousand in the reporting period of nine months ended 30 September 2020 (including the net book value of assets arising due to acquisition of subsidiaries and lease additions).

The most significant additions realized by the Group in 9M20 were represented by assets arising from the acquisition of subsidiaries of CZK 355,510 thousand and investments into the production machinery, warehouse, returnable packages and new premises capitalized under IFRS 16 (leases).

The impairment in the amount of CZK 35,399 thousand was charged to the items of Property, plant and equipment related to the production of UGO bottles (mainly the production line) in 9M20. The recoverable amount was determined as value in use.

4.11. INTANGIBLE ASSETS

The Goodwill consists of the goodwill from acquisition of PINELLI spol. s r.o. in April 2011, goodwill from acquisition of production part of Klimo s.r.o. by Kofola a.s. (Czech Republic) in 2006, goodwill from acquisition of LEROS s.r.o. in March 2018, goodwill from acquisition of Minerálka s.r.o. in June 2018, goodwill from acquisition of Espresso s.r.o. in July 2019, goodwill from acquisition of F.H.Prager s.r.o. in January 2020 and goodwill from acquisition of ONDRÁŠOVKA a.s. and Karlovarská Korunní s.r.o. in April 2020.

Amortisation of trademarks with finite useful lives is charged to Selling, marketing and distribution costs. The main trademarks are not amortized – such trademarks with indefinite useful lives are tested for impairment.

The value of trademarks includes, among others, the value of such trademarks as: Kofola, Vinea, Radenska, Citrocola, Semtex energy drink, Erektus, UGO, Premium Rosa, Leros, Café Reserva, Prager ciders and lemonades, Ondrášovka and Korunní.

In 9M21, the additions to intangible assets were of CZK 5,321 thousand.

In 9M20, the additions to intangible assets were of CZK 992,691 thousand (including the net book value of assets arising due to acquisition of subsidiaries). The most significant additions were connected with the acquisition of subsidiaries (Goodwill of CZK 541,373 thousand, Brands of CZK 442,302 thousand) and investments to SAP.

4.12. BANK CREDITS AND LOANS

INDEBTEDNESS OF THE GROUP FROM THE CREDITS AND LOANS

As at 30 September 2021, the Group's total bank loans and credits amounted to CZK 3,371,553 thousand (as at 31 December 2020: CZK 3,937,364 thousand). Decrease of the balance is attributable to repayment of the overdraft and regular loan repayments in 9M21. From the total balance of Repayment of loans and bank credits presented within



the Consolidated statement of cash flows (Note 1.4), amount of CZK 210,175 thousand (in 9M20: CZK 340,691 thousand) represents the decrease of Group's overdraft.

The Facility loan agreement as amended (which refinanced loans at that time, served for a loan financing of RADENSKA d.o.o. acquisition and also the acquisition of ONDRÁŠOVKA a.s. and Karlovarská Korunní s.r.o) with carrying amount of CZK 3,368,055 thousand as at 30 September 2021 (as at 31 December 2020: CZK 3,717,761 thousand) was a main component of Group's liabilities. The reason for the execution of the Facility loan agreement was a consolidation of Group financing to ensure strategic development and taking advantage of the favourable conditions of financial market.

In relation to financing of ONDRÁŠOVKA a.s. and Karlovarská Korunní s.r.o. acquisitions, the Group has drawn a loan in the amount of CZK 1,138,000 thousand in April 2020.

CREDIT TERMS AND TERMS AND CONDITIONS

Based on credit agreements, the Group is required to meet specified covenants. In accordance with the requirements of IAS 1, a breach of credit terms that may potentially limit unconditional access to credits in the nearest year makes it necessary to classify such liabilities as current.

As of 30 September 2021, the Group obtained a bank waiver for the breach of covenant Debt service coverage ratio.

As of 31 December 2020, the Group obtained a bank waiver for the breach of Debt service coverage ratio covenant (mainly due to COVID-19 related losses).

All other bank loan covenants were met as of 30 September 2021 and 31 December 2020.

4.13. FUTURE COMMITMENTS, CONTINGENT ASSETS AND LIABILITIES

As at 30 September 2021, the Group companies provided the following guarantees for third party entities:

Entity providing guarantees	Entity receiving guarantees	Currency	Guarantee amount	Guarantee amount	Guarantee period	Guarantees provided for	Relationship
			FCY'000	CZK'000			
Kofola ČeskoSlovensko a.s.	Unicredit Bank a.s.	EUR	947	24,144	12/2022	Santa-Trans.SK s.r.o.	third party
Total guarantees issued				24,144*			

^{*} The fair value of the guarantee is close to zero (fair valuation in level 3).

As at 31 December 2020, the Group companies provided the following guarantees for third party entities:

Entity providing guarantees	Entity receiving guarantees	Currency	Guarantee amount	Guarantee amount	Guarantee period	Guarantees provided for	Relationship
			FCY'000	CZK'000			
Kofola ČeskoSlovensko a.s.	Unicredit Bank a.s.	EUR	1,515	39,761	12/2022	Santa-Trans.SK s.r.o.	third party
Total guarantees issued		<u> </u>		39,761*			

^{*} The fair value of the guarantee is close to zero (fair valuation in level 3).

4.14 LEGAL AND ARBITRATION PROCEEDINGS

DENATIONALISATION PROCEEDINGS AGAINST RADENSKA

There are pending denationalisation proceedings with respect to denationalisation claims of the legal successors of the former owners of RADENSKA d.o.o. — Wilhelmina Höhn Šarič and Ante Šarič. These denationalisation claims have been in the process of being decided on from the year 1993 onward. After several turns in the process the Constitutional court in 2018 reversed the decisions of the authorities adopted by then which prevented the denationalization beneficiaries from denationalization for legal reasons and returned the matter to the first instance authority. Upon such a decision the administrative unit Gornja Radgona as the first instance authority resumed with the process in 2018. In the resumed process the authority, in several partial decisions issued so far in 2018, 2019 and 2020, found the denationalization beneficiaries are entitled to denationalization, however, not in the form of in-kind return of property, for which RADENSKA would be liable, but merely in the form of compensation, which is paid from the Republic of Slovenia and neutral with respect to RADENSKA. In part the denationalisation claims were rejected for lack of merit. Such decisions of the authorities effectively mean that the beneficiary is not entitled to in-kind return of property and therefore neither RADENSKA nor Kofola are obliged to any compensation payment. In February 2021, the beneficiary even withdrew the claim for the in-kind return of



the RADENSKA enterprise and real estates owned by the enterprise and is now primarily requesting to be compensated by the state. The authorities recently followed such request and issued decisions according to which the beneficiary is entitled to compensation in form of state bonds, compensated by the Slovene Sovereign Holding and neutral with respect to RADENSKA and Kofola Group. Please note that such decisions, including the most recent decision are not final and thus, in theory, there's still the risk, albeit very low, the current decisions would be reversed later in the process with potential negative consequences for RADENSKA. RADENSKA is therefore still actively participating in the process and protecting its interests.

OTHER PROCEEDINGS

Some of the Group companies are routinely involved in legal proceedings which arise in the ordinary course of the Group's business but which are not material to the Group. The Company is not involved in any judicial, administrative or arbitration proceedings and has not conducted such proceedings in the past.

Apart from the above denationalisation proceedings, there are no governmental, legal or arbitration proceedings (including any such proceedings which are pending or threatened, of which the Company and/or Group is aware, including any claims against the directors of the Company) which may have, or have had during the 12 months prior to the date of these financial statements, an effect on the financial position or profitability of the Company and/or the Group.

4 15 RELATED PARTY TRANSACTIONS

4.15.1 SHAREHOLDERS STRUCTURE

Share capital structure			30.9.2021			31.12.2020
Name of entity	Number of	% in share	% in voting	Number of	% in share	% in voting
	shares	capital	rights	shares	capital	rights
AETOS a.s.	14,984,204	67.22	70.66	14,984,204	67.22	70.75
RADENSKA d.o.o.	1,084,851	4.87	0.00	1,113,977	5.00	0.00
Others	6,222,893	27.91	29.34	6,193,767	27.78	29.25
Total	22,291,948	100.00	100.00	22,291,948	100.00	100.00

As at 30 September 2021, the registered share capital of Kofola ČeskoSlovensko a.s. totalled CZK 1,114,597,400 (as at 31 December 2020: CZK 1,114,597,400) and comprised 22,291,948 (as at 31 December 2020: 22,291,948) common registered shares with a nominal value of CZK 50 (as at 31 December 2020: CZK 50) each, issued as book-entry shares under Czech law in particular under the Czech Companies Act, with the ISIN CZ0009000121.

The Share capital of the Company is fully paid up. The shares have been admitted for trading on the Prague Stock Exchange.

On 9 July 2020, 33 shares have been granted from own shares (in possession of RADENSKA) to the external provider as a compensation for services provided by this external party. These shares were originally purchased by RADENSKA in a public tender offer on the stock market mainly from CED GROUP S.à r.l. with an individual share price of CZK 440.

COURSE OF PURCHASE OF OWN SHARES IN 2021 (TRANSACTION PERFORMED WITHIN THE GROUP)

The Board of Directors of the Company resolved to implement the acquisition of own shares by the Company on 19 February 2021.

The sole purpose of the acquisition of own shares by the Company was to meet obligations arising from share option programmes, or other allocations of shares to employees or to members of the administrative, management or supervisory bodies of the Company or of an associate company.

The conditions for the executed acquisition of own shares by the Company:

- a) the acquisition took place outside the regulated market, directly from the company RADENSKA d.o.o., a subsidiary company of the Company;
- b) number of shares that were acquired amounted to 29,126 shares of the Company which represented 0.13% of the Company's share capital; and
- c) the acquisition was settled on 5 March 2021 for the price equal to the closing price for which shares of the Company were traded on the regulated market organized by the company Burza cenných papírů Praha, a.s. on the previous trading day, i.e. CZK 256 per individual share (total value of CZK 7,456 thousand). As such, the contract was concluded at market terms. The shares have nominal value of CZK 50 per individual share.



Shares have been transferred to option scheme participants in March 2021.

COURSE OF PURCHASE OF OWN SHARES IN 2020

On 5 March 2020, the Company announced the share buy-back programme for the purpose of share option plan.

The sole purpose of the acquisition of own shares by the Company was to meet obligations arising from share option programmes, or other allocations of shares, to employees or to members of the administrative, management or supervisory bodies of the Company or of an associate company.

Maximum number of shares to be acquired amounted up to 19,759 shares of the Company which may had been acquired for a maximum total consideration (excluding incidental transaction charges) of up to CZK 5,600,000. The shares could have been acquired up until April 30, 2020.

The Company has concluded a contract with Česká spořitelna, a.s. for the purpose of execution of the acquisitions of its own shares. Pursuant to this contract, execution of the acquisitions of its own shares took place independently of the Company and without its influence, and only on regulated markets in accordance with the respective legal regulations and rules of these markets.

Course of purchase with a total purchase price of CZK 4,410 thousand was completed on March 20, 2020:

- Purchases 5 March-12 March 2020 (purchased 12,547 shares 63.5%), weighted average price CZK 233.7 per share.
- Purchases 13 March-20 March 2020 (purchased 7,212 shares 36.5%), weighted average price CZK 200.3 per share.

In March and April 2020, 19,748 shares with costs of CZK 4,408 thousand have been granted to the participants of the share option plan.

4.15.2 REMUNERATION OF THE COMPANY'S KEY MANAGEMENT PERSONNEL

Presented below is the structure of the remuneration of Group's key management personnel.

Remuneration of the Group's key management personnel 9M21		Members of the Company's Board of Directors	Members of the Company's Supervisory Board	Members of the Company's Audit Committee	Other key management personnel of the Group	Total
		CZK'000	CZK'000	CZK'000	CZK'000	CZK'000
Amounts paid for activities in the Company's	Financial	16,753	-	-	-	16,753
Board of Directors	Non-financial	2,548			-	2,548
Amounts paid for activities in the Company's	Financial	-	900		-	900
Supervisory Board	Non-financial		215		-	215
Amounts paid for activities in the Company's	Financial	-		216	-	216
Audit Committee	Non-financial				-	-
Amounts paid for other activities within	Financial	4,573	4,513	1,179	8,189	18,454
the Group	Non-financial	1,475	859	43	1,184	3,561

Remuneration of the Group's key management personnel 9M20		Members of the Company's Board of Directors	Members of the Company's Supervisory Board	Members of the Company's Audit Committee	Other key management personnel of the Group	Total
		CZK'000	CZK'000	CZK'000	CZK'000	CZK'000
Amounts paid for activities in the Company's	Financial	20,397			-	20,397
Board of Directors	Non-financial	2,504			-	2,504
Amounts paid for activities in the Company's	Financial	-	900			900
Supervisory Board	Non-financial		215	-	-	215
Amounts paid for activities in the Company's	Financial			216	-	216
Audit Committee	Non-financial	-				-
Amounts paid for other activities within	Financial	5,477	6,653	1,508	11,573	25,211
the Group	Non-financial	997	585	43	1,362	2,987

4.15.3 OTHER RELATED PARTY TRANSACTIONS

There were no transactions concluded with the Group's related parties (those outside the consolidation group) in 9M21 and 9M20



4.16. FINANCIAL INSTRUMENTS

4.16.1 FINANCIAL INSTRUMENTS CATEGORIES

Fair value of Trade receivables, other financial receivables, Cash and cash equivalents, Trade liabilities and other financial liabilities is close to carrying amounts since the interest payable on them is either close to market rates or they are short-term.

30.9.2021	Financial assets at amortised cost	Derivatives at fair value through OCI	Financial liabilities at amortised cost	Total
	CZK'000	CZK'000	CZK'000	CZK'000
Trade and other receivables	788,295	-	-	788,295
Cash and cash equivalents	621,826	-	-	621,826
Derivatives	-	53,138	-	53,138
Bank credits and loans	-	-	(3,371,553)	(3,371,553)
Lease liabilities	-	-	(450,733)	(450,733)
Trade and other payables	-	-	(1,437,020)	(1,437,020)
Total	1,410,121	53,138	(5,259,306)	(3,796,047)

31.12.2020	Financial assets at amortised cost	Derivatives at fair value through OCI	Financial liabilities at amortised cost	Total
	CZK'000	CZK'000	CZK'000	CZK'000
Trade and other receivables	774,964	-	-	774,964
Cash and cash equivalents	543,889	-	-	543,889
Derivatives	-	(4,726)	-	(4,726)
Bank credits and loans	-	-	(3,937,364)	(3,937,364)
Lease liabilities	-	-	(454,794)	(454,794)
Trade and other payables	-	-	(1,142,326)	(1,142,326)
Total	1,318,853	(4,726)	(5,534,484)	(4,220,357)

Fair value of derivatives

In 2018 and 2020, the Group has concluded interest rate swaps and established a hedge accounting. Revaluation of derivatives in relation to the effective portion of the hedging relationship is accounted through other comprehensive income.

Measured derivatives are not traded in active markets, however all significant inputs required for fair value measurement are observable and as such the Group has included this instrument in Level 2 of fair value hierarchy levels.



4.17. ACQUISITION OF SUBSIDIARIES

ACQUISITION OF SUBSIDIARY BRUTE S.R.O.

On June 17, 2021, the acquisition date, the company Kofola a.s. (CZ) concluded an agreement to purchase a 100% stake in Brute s.r.o. for a cash consideration of CZK 390 thousand. Due to immateriality, no other information is disclosed.

ACQUISITION OF SUBSIDIARIES ONDRÁŠOVKA A.S. AND KARLOVARSKÁ KORUNNÍ S.R.O.

Both acquired companies represent, in line with IAS 36, one cash-generating unit.

On April 15, 2020, the acquisition date, the Company concluded an agreement to purchase a 100% stake in ONDRÁŠOVKA a.s. and Karlovarská Korunní s.r.o., producers of the mineral waters.

The following table summarizes the recognized amounts of assets acquired and liabilities assumed at the date of acquisition.

Fair value of assets and liabilities	Fair value
	CZK'000
Property, plant and equipment	354,073
Intangible assets	434,275
Deferred tax assets	6,257
Inventories	56,104
Trade receivables and other receivables	87,296
Cash and cash equivalents	48,095
Issued bonds (non-current)	(103,800)
Bank credits and loans (non-current)	(57,820)
Lease liabilities (non-current)	(19,694)
Deferred tax liabilities	(87,067)
Other liabilities (non-current)	(21,000)
Lease liabilities (current)	(8,414)
Trade liabilities and other liabilities	(120,520)
Total identifiable net assets acquired	567,785

The following table summarizes the consideration transferred, net assets acquired and goodwill.

Goodwill calculation	CZK′000
Consideration transferred (cash)	1,105,824
Net assets acquired	567,785
Goodwill	538,039

The Group expects significant synergies from the acquisition of the subsidiaries that will arise through the unification of operations and controls executed in purchase, production, sales, distribution, marketing and administrative departments. The Group also expects significant positive effects on its current portfolio through broadening by the well-known and established Czech mineral water brands. This significant acquisition helped us increase our market share.



ACQUISITION OF SUBSIDIARY F.H.PRAGER S.R.O.

On January 7, 2020, the Company concluded an agreement to purchase a 100% stake in F.H.Prager s.r.o., a producer and distributor of cider drinks.

The following table summarizes the recognized amounts of assets acquired and liabilities assumed at the date of acquisition.

Fair value of assets and liabilities	Fair value
	CZK'000
Property, plant and equipment	766
Intangible assets	8,027
Inventories	1,856
Trade receivables and other receivables	461
Cash and cash equivalents	29
Bank credits and loans	(443)
Deferred tax liability	(1,525)
Trade liabilities and other liabilities	(9,360)
Provisions	(144)
Total identifiable net assets acquired	(333)

The following table summarizes the consideration transferred, net assets acquired and goodwill.

Goodwill calculation	CZK′000
Consideration transferred (cash)	3,000
Net assets acquired	(333)
Goodwill	3,333

The reason for the acquisition was the entrance into the new product segment.

4.18. COVID-19

LEASE ACCOUNTING — IFRS 16

Based on amendment to IFRS 16 issued in May 2020, the lessee may elect not to assess whether COVID-19 related rental discounts are lease modifications. The Group has utilized this practical expedient and has also met all the requirements prescribed by the standard. The amount of such rental discounts is presented within section 4.4 Other operating income.

OTHER INFORMATION

Even after more than one year, we are still witnessing the impacts of COVID-19 which limit the operation of restaurants and hotels and also limit the free cross-border travelling. This situation impacts mostly Group's sales in the HoReCa segment and also sales in UGO salateries and freshbars, which in 2019 represented approximately 40% of the Group's revenue. Since 2020, the Group's revenue share in HoReCa is lower, thanks to successful acquisition of companies ONDRÁŠOVKA and Karlovarská Korunní.

The Group has established a team that involves also Group's top management which holds regular meetings oriented to minimize the negative impacts on Group's employees and results. The team has already set plenty of measures and is ready to continue in its activities based on actual requirements in relation to the situation.

HoReCa segment was closed for whole 1Q 2021 (except for Croatia) and part of 2Q 2021.

As of the date of this report, the production is in operation, we have continuing supplies of materials (we are in close contact with our key suppliers), we have increased hygienic precautions in our production plants where we have forbidden any visits, our administrative employees may work from home. The Group is using modern technology for distant access and videoconferences which enables us to protect the health of our employees. There already were necessary savings in CAPEX and OPEX and we plan to continue in this trend also in the upcoming period.

After more than one year of experience, we can confirm that our suppliers (even foreign) are able to supply us with material also in difficult times with limitations set on the free movement of people. Our long-term strategy to utilize local sources and suppliers, if possible, remains and is perceived as an advantage under current circumstances.



It is possible that, based on above stated, the Group won't be able to fulfil some of bank loan covenants in remaining part of 2021. The Group believes to have sufficient resources from current cash balance and overdrafts. We have an open and long-term relationship with our supportive banking group to whom we communicate our business outlook regularly.

Development around COVID-19 lead to the impairment of assets related to company UGO trade s.r.o. as of 31 December 2020. It however didn't lead to impairments of Goodwill or trademarks with indefinite useful life. Impairment tests are sensitive mainly to changes of discount rates. Outage of sales in 2021 was already taken into account when 2020 impairment tests were performed.

In August 2021, the company UGO trade s.r.o. received an approval for the state compensation of losses generated in 1Q 2021 in the amount of CZK 16,149 thousand. The Group is able to continue in its business activity even without the state support, compensations however alleviate the adverse financial impacts on the Group.

The Group's financial results for Q1 2021 were not favourable because the HoReCa segment was closed for the whole period. However, it is worth to be noted that the first quarter is for the Group the least significant time of the year in terms of EBITDA. The release of restrictions during Q2 2021 lead to a significant increase of our business results and as such set a positive message. However, the government has implemented further restrictions once again as the number of positively tested people and the number of people in hospitals due to COVID-19 is increasing.

Based on the above analysis and assumptions, including the severe but plausible scenarios, management concluded that the Group will have sufficient resources to continue its business for a period of at least 12 months from the reporting date. Management concluded that the range of possible outcomes considered at arriving at this judgment does not give rise to material uncertainties related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern.

4.19. SUBSEQUENT EVENTS

No events have occurred after the end of the reporting period that would require adjusting the amounts recognised and disclosures made in the consolidated financial statements.

STATUTORY DECLARATION AND APPROVAL FOR PUBLICATION



STATUTORY DECLARATION OF PERSONS RESPONSIBLE FOR THE INTERIM REPORT OF KOFOLA ČESKOSLOVENSKO A.S.

To the best of our knowledge, the interim report of Kofola ČeskoSlovensko a.s. gives a true and fair view of the financial position, business activities and financial performance of Kofola ČeskoSlovensko Group for the reported period ended 30 September 2021.

SIGNATURES OF THE CON	MPANY'S REPRESENTATIV	ES	
24.11.2021	Janis Samaras	Chairman of the Board of Directors	
date	name and surname	position/role	signature
24.11.2021	René Musila	Vice-Chair of the Board of Directors	
date	name and surname	position/role	signature
			b &
24.11.2021	Daniel Buryš	Vice-Chair of the Board of Directors	
date	name and surname	position/role	signature
24.11.2021	Martin Pisklák	Member of the Board of Directors	Ant Auly
date	name and surname	position/role	signature
24.11.2021	Martin Mateáš	Member of the Board of Directors	
date	name and surname	position/role	signature
24.11.2021	Marián Šefčovič	Member of the Board of Directors	(x)
dete			
date	name and surname	position/role	signature

